



# Terrorism, Intelligence and Homeland Security

By Robert W. Taylor, Charles R. Swanson

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*For criminal justice courses focusing on terrorism*

## **A Comprehensive Overview of Terrorism Today and the American Response**

*Terrorism, Intelligence and Homeland Security* is an easy-to-read introductory text packed with the latest research and events in the field. Its reader-friendly, four-color design with numerous illustrations and contemporary photographs engage student and illuminate both the history and the current state of both domestic and foreign terrorism and the US response.

The text is divided into four Parts: Part 1 provides a framework for understanding both domestic and foreign terrorist threats in terms of history, geography, culture, and creed or religion; Part 2 focuses on terrorist groups, their organization, and critical processes; Part 3 presents an overview of America's vulnerabilities to terrorism and the government agencies tasked to prevent terrorism including discussion of the intelligence community and a balanced discussion of the myriad Constitutional issues involved in efforts to protect the public while safeguarding personal and civil liberties; Part 4 focuses specifically on the agencies that have anti-terrorism as part of their primary mission.

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## **Terrorism, Intelligence and Homeland Security** By Robert W. Taylor, Charles R. Swanson **Bibliography**

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## **Editorial Review**

### About the Author

**Dr. Robert W. Taylor** is currently a tenured full Professor and Director of the Executive Master of Science Program in Justice Administration and Leadership within the Department of Criminology at The University of Texas at Dallas. Previously, he was the Program Head for the Public Affairs Program; an academic program integrating the traditions of management, governmental affairs, policy analysis, and decision science in the public sector. The program hosted one of the largest graduate degree programs on campus including Doctoral (Ph.D.) and Master's Degrees in Public Affairs and Public Administration.

From January 2008 through 2010, Dr. Taylor was the Executive Director of the W.W. Caruth Jr. Police Institute at Dallas (CPI). The Institute was established through a \$9.5 million grant from the Communities Foundation of Texas. Dr. Taylor was a principal party to the development of the Institute and was appointed the founding director by the University of North Texas System. The primary mission of the Institute is to provide direction and coordination of major training and research projects for the Dallas Police Department. The Institute represents a national "think tank" on policing strategies focused on major urban cities in the United States. Dr. Taylor remains a "Scholar-in-Residence" at the Institute. From 1996 to 2008, Dr. Taylor was professor and chair of the Department of Criminal Justice at the University of North Texas. He served in this capacity for thirteen years, and under his direction, the Department gained national prominence especially with the establishment of the Caruth Police Institute.

In 1995, Dr. Taylor took a leave of absence from university administration and teaching, to join Emergency Resources International, Inc., the parent company of the famed "Red Adair" firefighters. His duties as Senior Vice President, Crisis Management Division, included liaison with foreign governments and authorities, extensive contract negotiations, and the strategic development of a worldwide communication and information system. Dr. Taylor's major project was acting as team leader on the largest oil spill in history (3 million bbls), located in the remote Nenets District of Russia, over 200 miles north of the Arctic Circle.

For the past thirty years, Dr. Taylor has studied public administration and specifically, police responses to crime and terrorism, focusing on issues in the Middle East. He has traveled extensively throughout the Middle East, meeting several heads of state in that region. He has acted as a consultant to numerous federal, state and local agencies, and since September 11, 2001, Dr. Taylor has been a consultant to the U.S. Department of Justice working with the Institute for Intergovernmental Research (IIR). Dr. Taylor has also worked extensively throughout the Middle East, especially in the country of Turkey. He has been an instructor for the U.S. Department of State, Anti-Terrorism Assistance —ATA Program (2001-06) and taught internationally in the Executive Seminar on Cyber Terrorism presented to executives of foreign governments. Dr. Taylor holds appropriate top-secret national security clearances through the JPASS system (archived).

Dr. Taylor has authored or co-authored over two hundred articles, books, and manuscripts. Most of his publications focus on police administration and management, police procedures, international and domestic terrorism drug trafficking, and criminal justice policy. His articles appear in numerous journals including *Defense Analysis* (University of Oxford, England Press), the *ANNALS* (American Academy of Political and Social Sciences), *Police Quarterly*, *Crime and Delinquency*, and the *Police Chief* (International Association of Chiefs of Police).

Dr. Taylor is co-author of two leading textbooks, *Police Administration: Structures, Processes, and Behavior*, (Upper Saddle River, NJ: Pearson Publishing, 2012), currently in its 8<sup>th</sup> edition and *Criminal Investigation* (New York: McGraw- Hill, 2012), currently in its 11<sup>th</sup> edition. These texts are used in over 500 universities, colleges, and police departments throughout the United States. He is also the senior author of *Juvenile Justice: Policies, Practices and Programs*, (McGraw-Hill, 2014) in its 4<sup>th</sup> edition, *Digital Crime and Digital Terrorism*, (Pearson, 2014) in its 3<sup>rd</sup> edition, and *Police Patrol Allocation and Deployment* (Pearson, 2011).

Dr. Taylor has an extensive background in academic and professional criminal justice, having taught at four major universities and serving as a sworn police officer and major crimes detective (lateral rank of sergeant) in Portland, Oregon for over six years.

In 1984, Dr. Taylor was appointed as a Research Fellow at the International Center for the Study of Violence at the University of South Florida, Tampa, Florida, conducting various studies involving international and domestic terrorism, police training and management, public violence and homicide, computerized mapping, and international drug trafficking. He continues to conduct research in these areas and is the recipient of numerous grants and contracts (over \$15 million in funded projects). His latest work has concentrated in four areas: 1) Quality improvement in police agencies through advanced leadership and management practices; 2) International terrorism, especially Middle-Eastern groups, and the spread of radical Islam; 3) Evaluation of community policing, Compstat, and intelligence-led policing strategies in the United States; and 4) Intelligence analysis, fusion centers, and decision-making particularly during protracted conflict or crisis situations.

In 2004, Dr. Taylor was asked by the International Justice Mission in Washington, D.C. to assist in the training of the Cambodian National Police on child sex slavery and human trafficking as part of a large project funded through the U.S. Department of State (\$1 million). His interest and research in this area has led to a leadership role in designing and developing training efforts in the United States aimed at raising awareness of the human trafficking tragedy for American law enforcement officers, funded in part through the U.S. Department of Justice. Dr. Taylor focuses on the nexus between human trafficking, drug trafficking and the financing of terrorist incidents internationally and domestically. He continues this important work as a guest lecturer speaking at conferences internationally on the subject.

In 2003, Dr. Taylor was awarded the University of North Texas, Regent's Lecture Award for his work in the Middle East. In March 2008, the Academy of Criminal Justice Sciences presented Dr. Taylor with the prestigious O.W. Wilson Award 'in recognition of his outstanding contribution to police education, research and practice.'

Dr. Taylor has been a consultant to the U.S. Army and the U.S. Marine Corp; the U.S. Department of Homeland Security, the U.S. Department of Treasury, Federal Law Enforcement Training Center, the U.S. Secret Service, the Bureau of Alcohol, Tobacco, and Firearms, the U.S. Department of Justice, the Federal Bureau of Investigation, the Drug Enforcement Administration, the Police Foundation, the Police Executive Research Forum — PERF, the International Association of Chiefs of Police, and numerous state and local municipalities and private corporations. He has also conducted significant training in the United States protectorates of the U.S. Virgin Islands, Guam and Saipan, and the countries of Canada, England, France, Switzerland, Thailand, Cambodia, Barbados, Northern Cyprus, Bahrain, Venezuela, Russia, Finland, United Arab Emirates, Kenya, Singapore and Turkey. He is an active member of the Academy of Criminal Justice Sciences (elected National Chair of the ACJS Police Section - 2002), the American Society for Public Administration, and the American Society of Criminology.

Dr. Taylor is a graduate of Michigan State University (Master of Science-1973) and Portland State University (Doctor of Philosophy-1981).

**Charles R. “Mike” Swanson** enlisted in the Marine Corps when he was 17 years old, subsequently working as Patrol Officer and Detective with the Tampa Police Department. He joined Florida Governor Claude Kirk’s staff as a Senior Police Planner and later as Deputy Director of the Governor’s Council on Law Enforcement and Criminal Justice. Mike taught criminal justice courses at East Carolina University before accepting a faculty member in the Institute of Government (IOG) at the University of Georgia. Faculty members in the IOG are charged with carrying out programs of research, training, and technical assistance for Georgia units of State and local government. Mike specialized in reorganization of police departments to achieve enhanced performance.

For much of his 29 years in the IOG, Mike focused on three efforts:

1. Designing promotional systems for police and fire departments: Notably, he led a large city police department and a state patrol agency out of federal court, creating promotional system that are still used and have not been successfully challenged. Mike has designed hundreds of valid and reliable written promotional tests and assessment center exercises. He has trained hundreds of assessors and directed more than 50 assessment centers.
2. Training: As Director of the IOG’s Southeastern Law Enforcement Programs, he created and led advance training programs for more than 10,000 officers from 46 states and four foreign countries.
3. Partnering with police departments to foster improvements: Virtually on a daily basis for 29 years, Mike worked with police departments to resolve smaller to large scale problems, often acting as a change agent. On a larger scale, he conducted analyses that were the basis of his reorganization of units or entire police agencies, as well as the consolidation of a large city police department with a county police agency. Many of Mike’s more than 100 technical reports were written to support his work in this area.

Mike advanced through the administrative ranks of the IOG, Program Director, Division Director, Deputy Director, and retired as the Acting Director, where he has remained active. His home, in Athens, Georgia, is a musical hotspot with several internationally known bands residing there. One of his more unusual consulting jobs was advising a major touring band on how to recover a member’s stolen guitar.

In addition to conference papers, refereed articles, and chapters in books, Mike has coauthored several books, including *The Police Personnel Selection Process*, *Introduction to Criminal Justice*, *Court Administration*, *Police Administration: Structures, Processes, and Behavior* (8<sup>th</sup> edition in progress), and *Criminal Investigation* (12<sup>th</sup> edition in progress).

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