



The Second Machine Age: Work, Progress, and Prosperity in a Time of Brilliant Technologies

By Erik Brynjolfsson, Andrew McAfee

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A New York Times Bestseller. A “fascinating” (Thomas L. Friedman, *New York Times*) look at how digital technology is transforming our work and our lives.

In recent years, Google’s autonomous cars have logged thousands of miles on American highways and IBM’s Watson trounced the best human *Jeopardy!* players. Digital technologies—with hardware, software, and networks at their core—will in the near future diagnose diseases more accurately than doctors can, apply enormous data sets to transform retailing, and accomplish many tasks once considered uniquely human.

In *The Second Machine Age* MIT’s Erik Brynjolfsson and Andrew McAfee—two thinkers at the forefront of their field—reveal the forces driving the reinvention of our lives and our economy. As the full impact of digital technologies is felt, we will realize immense bounty in the form of dazzling personal technology, advanced infrastructure, and near-boundless access to the cultural items that enrich our lives.

Amid this bounty will also be wrenching change. Professions of all kinds—from lawyers to truck drivers—will be forever upended. Companies will be forced to transform or die. Recent economic indicators reflect this shift: fewer people are working, and wages are falling even as productivity and profits soar.

Drawing on years of research and up-to-the-minute trends, Brynjolfsson and McAfee identify the best strategies for survival and offer a new path to prosperity. These include revamping education so that it prepares people for the next economy instead of the last one, designing new collaborations that pair brute processing power with human ingenuity, and embracing policies that make sense in a radically transformed landscape.

A fundamentally optimistic book, *The Second Machine Age* alters how we think about issues of technological, societal, and economic progress.

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- Rank: #10876 in Books
- Brand: Brynjolfsson Erik
- Published on: 2016-01-25
- Released on: 2016-01-25
- Original language: English
- Number of items: 1
- Dimensions: 8.30" h x .90" w x 5.50" l, .0 pounds
- Binding: Paperback

- 336 pages

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Editorial Review

Review

“Optimistic and intriguing.”

- **Steven Pearlstein, *The Washington Post***

“Excellent.”

- **Clive Crook, *Bloomberg***

“Fascinating.”

- **Andrew Leonard, *Salon***

“My favorite book so far of 2014. Both hopeful...and realistic.”

- **Joshua Kim, *Inside Higher Education***

“Maddeningly reasonable and readable.”

- **Thomas Claburn, *InformationWeek***

“Offers important insights into how digital technologies are transforming our economy, a process that has only just begun.”

- **Reid Hoffman, cofounder/chairman of LinkedIn and coauthor of the #1 *New York Times* bestseller *The Start-up of You***

“Brynjolfsson and McAfee are right: we are on the cusp of a dramatically different world brought on by technology. *The Second Machine Age* is the book for anyone who wants to thrive in it. I'll encourage all of our entrepreneurs to read it, and hope their competitors don't.”

- **Marc Andreessen, cofounder of Netscape and Andreessen Horowitz**

“Technology is overturning the world's economies, and *The Second Machine Age* is the best explanation of this revolution yet written.”

- **Kevin Kelly, senior maverick for *Wired* and author of *What Technology Wants***

“What globalization was to the economic debates of the late 20th century, technological change is to the early 21st century. Long after the financial crisis and great recession have receded, the issues raised in this important book will be central to our lives and our politics.”

- **Lawrence H. Summers, Charles W. Eliot University Professor at Harvard University**

“In this optimistic book Brynjolfsson and McAfee clearly explain the bounty that awaits us from intelligent machines. But they argue that creating the bounty depends on finding ways to race with the machine rather than racing against the machine. That means people like me need to build machines that are easy to master and use. Ultimately, those who embrace the new technologies will be the ones who benefit most.”

- **Rodney Brooks, chairman and CTO of Rethink Robotics, Inc**

“An important book on the technology-driven opportunities and challenges we all face in the next decade. Anyone who wants to understand how amazing new technologies are transforming our economy should start here.”

- **Austan Goolsbee, professor of economics at the University of Chicago Booth School of Business and former chairman of the Council of Economic Advisers**

“A brilliant look at the future that technology is bringing to our economic and social lives. Read *The Second Machine Age* if you want to prepare yourself and your children for the world of work ahead.”

- **Zoë Baird, president, Markle Foundation**

“Will our new technologies lift us all up or leave more and more of us behind? *The Second Machine Age* is the essential guide to how and why that success will, or will not, be achieved.”

- **Garry Kasparov, thirteenth World Chess Champion**

“After reading this book, your world view will be flipped: you’ll see that collective intelligence will come not only from networked brains but also from massively connected and intelligent machines.”

- **Nicholas Negroponte, cofounder of the MIT Media Lab, founder of One Laptop per Child, and author of *Being Digital***

“Truly helped me see the world of tomorrow through exponential rather than arithmetic lenses. Macro and microscopic frontiers now seem plausible, meaning that learners and teachers alike are in a perpetual mode of catching up with what is possible. It frames a future that is genuinely exciting!”

- **Clayton M. Christensen, Kim B. Clark Professor of Business Administration, Harvard Business School, and author of *The Innovator’s Dilemma***

“This provocative book is both grounded and visionary, with highly approachable economic analyses that add depth to their vision. A must-read.”

- **John Seely Brown, coauthor of *The Power of Pull* and *A New Culture of Learning***

“A whirlwind tour of innovators and innovations around the world. But this isn’t just casual sightseeing. Along the way, they describe how these technological wonders came to be, why they are important, and where they are headed.”

- **Hal Varian, chief economist at Google**

“Brynjolfsson and McAfee do an amazing job of explaining the progression of technology, giving us a glimpse of the future, and explaining the economics of these advances. And they provide sound policy prescriptions. Their book could also have been titled *Exponential Economics 101*; it is a must-read.”

- **Vivek Wadhwa, director of research at Duke University’s Pratt School of Engineering and author of *The Immigrant Exodus***

“A masterful job of exploring both the promise of computer technology and its profound societal impact.”

- **Carl Bass, CEO of Autodesk**

About the Author

Erik Brynjolfsson is the director of the MIT Initiative on the Digital Economy and Schussel Family Professor of Management Science at the MIT Sloan School. He is the author of several best-selling books with co-author Andrew McAfee, and one of the world’s most cited scholars in information systems and economics.

Andrew McAfee is the co-director of the MIT Initiative on the Digital Economy and co-author of the best-selling *The Second Machine Age* and *Machine, Platform, Crowd: Harnessing Our Digital Future*. He and co-author Erik Brynjolfsson are the only people named to both the Thinkers 50 list of the world’s top management thinkers and the Politico 50 group of people transforming American politics.

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Diana Castillo:

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Betsy Aguilar:

Playing with family in the park, coming to see the marine world or hanging out with buddies is thing that usually you have done when you have spare time, then why you don't try point that really opposite from that.

Just one activity that make you not sensation tired but still relaxing, trilling like on roller coaster you already been ride on and with addition associated with. Even you love The Second Machine Age: Work, Progress, and Prosperity in a Time of Brilliant Technologies, you can enjoy both. It is fine combination right, you still want to miss it? What kind of hangout type is it? Oh occur its mind hangout guys. What? Still don't have it, oh come on its called reading friends.

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